



FOR IMMEDIATE RELEASE



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NYSE Symbol: SEM

Select Medical Holdings Corporation Announces Results For Its Second Ouarter Ended June 30, 2023 and Cash Dividend

MECHANICSBURG, PENNSYLVANIA — August 3, 2023 — Select Medical Holdings Corporation ("Select Medical," "we," "us," or "our") (NYSE: SEM) today announced results for its second quarter ended June 30, 2023, and the declaration of a cash dividend.

For the second quarter ended June 30, 2023, revenue increased 5.7% to \$1,674.5 million, compared to \$1,584.7 million for the same quarter, prior year. Income from operations increased 31.6% to \$159.2 million for the second quarter ended June 30, 2023, compared to \$121.0 million for the same quarter, prior year. For the second quarter ended June 30, 2022, income from operations included \$15.1 million of other operating income related to the recognition of payments received under the Coronavirus Aid, Relief, and Economic Security Act Public Health and Social Services Emergency Fund, also referred to as the Provider Relief Fund. Net income increased 38.6% to \$91.9 million for the second quarter ended June 30, 2023, compared to \$66.3 million for the same quarter, prior year. Adjusted EBITDA increased 21.3% to \$219.5 million for the second quarter ended June 30, 2023, compared to \$181.0 million for the same quarter, prior year. Earnings per common share increased 44.0% to \$0.61 for the second quarter ended June 30, 2023, compared to \$0.43 for the same quarter, prior year. The definition of Adjusted EBITDA and a reconciliation of net income to Adjusted EBITDA are presented in table IX of this release.

For the six months ended June 30, 2023, revenue increased 4.9% to \$3,339.5 million, compared to \$3,184.3 million for the same period, prior year. Income from operations increased 38.1% to \$310.7 million for the six months ended June 30, 2023, compared to \$225.0 million for the same period, prior year. For the six months ended June 30, 2022, income from operations included \$15.1 million of other operating income related to the recognition of payments received under the Provider Relief Fund. Net income increased 45.0% to \$177.1 million for the six months ended June 30, 2023, compared to \$122.2 million for the same period, prior year. Adjusted EBITDA increased 25.7% to \$433.5 million for the six months ended June 30, 2023, compared to \$344.8 million for the same period, prior year. Earnings per common share increased 47.6% to \$1.17 for the six months ended June 30, 2023, compared to \$0.79 for the same period, prior year. The definition of Adjusted EBITDA and a reconciliation of net income to Adjusted EBITDA are presented in table IX of this release.

Company Overview

Select Medical is one of the largest operators of critical illness recovery hospitals, rehabilitation hospitals, outpatient rehabilitation clinics, and occupational health centers in the United States based on number of facilities. Select Medical's reportable segments include the critical illness recovery hospital segment, the rehabilitation hospital segment, the outpatient rehabilitation segment, and the Concentra segment. As of June 30, 2023, Select Medical operated 108 critical illness recovery hospitals in 28 states, 32 rehabilitation hospitals in 12 states, 1,944 outpatient rehabilitation clinics in 39 states and the District of Columbia, and 540 occupational health centers in 41 states. At June 30, 2023, Select Medical had operations in 46 states and the District of Columbia. Information about Select Medical is available at www.selectmedical.com.

Critical Illness Recovery Hospital Segment

For the second quarter ended June 30, 2023, revenue for the critical illness recovery hospital segment increased 5.3% to \$575.1 million, compared to \$545.9 million for the same quarter, prior year. Adjusted EBITDA for the critical illness recovery hospital segment increased 227.2% to \$65.5 million for the second quarter ended June 30, 2023, compared to \$20.0 million for the same quarter, prior year. The Adjusted EBITDA margin for the critical illness recovery hospital segment was 11.4% for the second quarter ended June 30, 2023, compared to 3.7% for the same quarter, prior year. Certain critical illness recovery hospital key statistics are presented in table VII of this release for the second quarters ended June 30, 2023 and 2022.

For the six months ended June 30, 2023, revenue for the critical illness recovery hospital segment increased 1.9% to \$1,169.0 million, compared to \$1,147.7 million for the same period, prior year. Adjusted EBITDA for the critical illness recovery hospital segment increased 154.1% to \$142.3 million for the six months ended June 30, 2023, compared to \$56.0 million for the same period, prior year. The Adjusted EBITDA margin for the critical illness recovery hospital segment was 12.2% for the six months ended June 30, 2023, compared to 4.9% for the same period, prior year. Certain critical illness recovery hospital key statistics are presented in table VIII of this release for the six months ended June 30, 2023 and 2022.

Rehabilitation Hospital Segment

For the second quarter ended June 30, 2023, revenue for the rehabilitation hospital segment increased 5.2% to \$240.9 million, compared to \$228.9 million for the same quarter, prior year. Adjusted EBITDA for the rehabilitation hospital segment increased 9.7% to \$54.7 million for the second quarter ended June 30, 2023, compared to \$49.8 million for the same quarter, prior year. The Adjusted EBITDA margin for the rehabilitation hospital segment was 22.7% for the second quarter ended June 30, 2023, compared to 21.8% for the same quarter, prior year. Certain rehabilitation hospital key statistics are presented in table VII of this release for the second quarters ended June 30, 2023 and 2022.

For the six months ended June 30, 2023, revenue for the rehabilitation hospital segment increased 5.1% to \$472.3 million, compared to \$449.5 million for the same period, prior year. Adjusted EBITDA for the rehabilitation hospital segment increased 10.5% to \$101.9 million for the six months ended June 30, 2023, compared to \$92.2 million for the same period, prior year. The Adjusted EBITDA margin for the rehabilitation hospital segment was 21.6% for the six months ended June 30, 2023, compared to 20.5% for the same period, prior year. Certain rehabilitation hospital key statistics are presented in table VIII of this release for the six months ended June 30, 2023 and 2022.

Outpatient Rehabilitation Segment

For the second quarter ended June 30, 2023, revenue for the outpatient rehabilitation segment increased 5.5% to \$303.0 million, compared to \$287.3 million for the same quarter, prior year. Adjusted EBITDA for the outpatient rehabilitation segment was \$32.9 million for the second quarter ended June 30, 2023, compared to \$33.6 million for the same quarter, prior year. The Adjusted EBITDA margin for the outpatient rehabilitation segment was 10.8% for the second quarter ended June 30, 2023, compared to 11.7% for the same quarter, prior year. Certain outpatient rehabilitation key statistics are presented in table VII of this release for the second quarters ended June 30, 2023 and 2022.

For the six months ended June 30, 2023, revenue for the outpatient rehabilitation segment increased 7.1% to \$598.9 million, compared to \$559.2 million for the same period, prior year. Adjusted EBITDA for the outpatient rehabilitation segment increased 4.7% to \$63.0 million for the six months ended June 30, 2023, compared to \$60.2 million for the same period, prior year. The Adjusted EBITDA margin for the outpatient rehabilitation segment was 10.5% for the six months ended June 30, 2023, compared to 10.8% for the same period, prior year. Certain outpatient rehabilitation key statistics are presented in table VIII of this release for the six months ended June 30, 2023 and 2022.

Concentra Segment

For the second quarter ended June 30, 2023, revenue for the Concentra segment increased 5.8% to \$467.1 million, compared to \$441.4 million for the same quarter, prior year. Adjusted EBITDA for the Concentra segment increased 8.4% to \$100.4 million for the second quarter ended June 30, 2023, compared to \$92.6 million for the same quarter, prior year. The Adjusted EBITDA margin for the Concentra segment was 21.5% for the second quarter ended June 30, 2023, compared to 21.0% for the same quarter, prior year. Certain Concentra key statistics are presented in table VII of this release for the second quarters ended June 30, 2023 and 2022.

For the six months ended June 30, 2023, revenue for the Concentra segment increased 6.8% to \$923.4 million, compared to \$864.8 million for the same period, prior year. Adjusted EBITDA for the Concentra segment increased 6.6% to \$194.1 million for the six months ended June 30, 2023, compared to \$182.1 million for the same period, prior year. The Adjusted EBITDA margin for the Concentra segment was 21.0% for the six months ended June 30, 2023, compared to 21.1% for the same period, prior year. Certain Concentra key statistics are presented in table VIII of this release for the six months ended June 30, 2023 and 2022.

Dividend

On August 2, 2023, Select Medical's Board of Directors declared a cash dividend of \$0.125 per share. The dividend will be payable on or about September 1, 2023, to stockholders of record as of the close of business on August 15, 2023.

There is no assurance that future dividends will be declared. The declaration and payment of dividends in the future are at the discretion of Select Medical's Board of Directors after taking into account various factors, including, but not limited to, Select Medical's financial condition, operating results, available cash and current and anticipated cash needs, the terms of Select Medical's indebtedness, and other factors Select Medical's Board of Directors may deem to be relevant.

Stock Repurchase Program

The Board of Directors of Select Medical has authorized a common stock repurchase program to repurchase up to \$1.0 billion worth of shares of its common stock. The common stock repurchase program will remain in effect until December 31, 2023, unless further extended or earlier terminated by the Board of Directors. Stock repurchases under this program may be made in the open market or through privately negotiated transactions, and at times and in such amounts as Select Medical deems appropriate. Select Medical funds this program with cash on hand and borrowings under its revolving credit facility.

Select Medical did not repurchase shares under its authorized stock repurchase program during the six months ended June 30, 2023. Since the inception of the common stock repurchase program through June 30, 2023, Select Medical has repurchased 48,234,823 shares at a cost of approximately \$600.3 million, or \$12.45 per share, which includes transaction costs.

Financing Transactions

On May 31, 2023, Select entered into Amendment No. 7 to the Select credit agreement. Amendment No. 7 replaced the interest rate based on LIBOR and LIBOR-based mechanics applicable to borrowings under the Select credit agreement with an interest rate based on Adjusted Term SOFR (as defined in the credit agreement). The Adjusted Term SOFR Rate includes a credit spread adjustment of 0.10%.

On July 31, 2023, the Company entered into Amendment No. 8 to the Select credit agreement. Amendment No. 8 provides for a new tranche of refinancing term loan in an aggregate principal amount of \$2,103.0 million to replace the existing term loans and a \$710.0 million new revolving credit facility to replace the existing revolving credit facility. The refinancing term loan and the extended revolving credit facility will mature on March 6, 2027, with an early springing maturity 90 days prior to the senior notes maturity, triggered if more than \$300.0 million of senior notes remain outstanding on May 15, 2026. The refinancing term loan has an interest rate of Term SOFR (without the 0.10% credit spread adjustment) plus 3.00% and the refinancing revolving credit facility has an interest rate of Adjusted Term SOFR plus 2.50%, in each case, subject to a leverage-based pricing grid.

Business Outlook

Select Medical is adjusting its 2023 business outlook for revenue, Adjusted EBITDA, and fully diluted earnings per share, which was provided most recently in its May 4, 2023 press release. Select Medical is also issuing its business outlook for adjusted earnings per share. Select Medical expects consolidated revenue to be in the range of \$6.55 billion to \$6.7 billion for the full year of 2023, Adjusted EBITDA to be in the range of \$795.0 million to \$825.0 million, and fully diluted earnings per share to be in the range of \$1.77 to \$1.94. Select Medical expects adjusted earnings per share to be in the range of \$1.86 to \$2.03. Adjusted earnings per share excludes the loss on early retirement of debt and related costs, and its related tax effects. Reconciliations of full year 2023 Adjusted EBITDA expectations to net income and adjusted earnings per share to fully diluted earnings per share are presented in table X of this release.

Conference Call

Select Medical will host a conference call regarding its second quarter result and its business outlook on Friday, August 4, 2023, at 9:00am ET. The conference call will be a live webcast and can be accessed at Select Medical Holdings Corporation's website at www.selectmedicalholdings.com. A replay of the webcast will be available shortly after the call through the same link.

For listeners wishing to dial-in via telephone, or participate in the question and answer session, you may preregister for the call at <u>Select Medical Earnings Call Registration</u> to obtain your dial-in number and unique passcode. * * * * *

Certain statements contained herein that are not descriptions of historical facts are "forward-looking" statements (as such term is defined in the Private Securities Litigation Reform Act of 1995), including statements related to Select Medical's 2023 and long-term business outlook. Because such statements include risks and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements due to factors including the following:

- adverse economic conditions including an inflationary environment could cause us to continue to experience
 increases in the prices of labor and other costs of doing business resulting in a negative impact on our
 business, operating results, cash flows, and financial condition;
- shortages in qualified nurses, therapists, physicians, or other licensed providers, and/or the inability to attract or retain qualified healthcare professionals could limit our ability to staff our facilities;
- shortages in qualified health professionals could cause us to increase our dependence on contract labor, increase our efforts to recruit and train new employees, and expand upon our initiatives to retain existing staff, which could increase our operating costs significantly;
- the continuing effects of the COVID-19 pandemic including, but not limited to, the prolonged disruption to
 the global financial markets, increased operational costs due to recessionary pressures and labor costs,
 additional measures taken by government authorities and the private sector to limit the spread of COVID-19,
 and further legislative and regulatory actions which impact healthcare providers, including actions that may
 impact the Medicare program;
- changes in government reimbursement for our services and/or new payment policies may result in a reduction in revenue, an increase in costs, and a reduction in profitability;
- the failure of our Medicare-certified long term care hospitals or inpatient rehabilitation facilities to maintain their Medicare certifications may cause our revenue and profitability to decline;
- the failure of our Medicare-certified long term care hospitals and inpatient rehabilitation facilities operated as "hospitals within hospitals" to qualify as hospitals separate from their host hospitals may cause our revenue and profitability to decline;
- a government investigation or assertion that we have violated applicable regulations may result in sanctions or reputational harm and increased costs;
- acquisitions or joint ventures may prove difficult or unsuccessful, use significant resources, or expose us to unforeseen liabilities;
- our plans and expectations related to our acquisitions and our ability to realize anticipated synergies;
- private third-party payors for our services may adopt payment policies that could limit our future revenue and profitability;
- the failure to maintain established relationships with the physicians in the areas we serve could reduce our revenue and profitability;
- competition may limit our ability to grow and result in a decrease in our revenue and profitability;
- the loss of key members of our management team could significantly disrupt our operations;
- the effect of claims asserted against us could subject us to substantial uninsured liabilities;

- a security breach of our or our third-party vendors' information technology systems may subject us to
 potential legal and reputational harm and may result in a violation of the Health Insurance Portability and
 Accountability Act of 1996 or the Health Information Technology for Economic and Clinical Health Act;
 and
- other factors discussed from time to time in our filings with the Securities and Exchange Commission (the "SEC"), including factors discussed under the heading "Risk Factors" of our quarterly reports on Form 10-Q and in our annual report on Form 10-K for the year ended December 31, 2022.

Except as required by applicable law, including the securities laws of the United States and the rules and regulations of the SEC, we are under no obligation to publicly update or revise any forward-looking statements, whether as a result of any new information, future events, or otherwise. You should not place undue reliance on our forward-looking statements. Although we believe that the expectations reflected in forward-looking statements are reasonable, we cannot guarantee future results or performance.

Investor inquiries:
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SOURCE: Select Medical Holdings Corporation

I. Condensed Consolidated Statements of Operations For the Three Months Ended June 30, 2022 and 2023 (In thousands, except per share amounts, unaudited)

	2022		2023	% Change
Revenue	\$ 1,584,741	\$	1,674,528	5.7 %
Costs and expenses:				
Cost of services, exclusive of depreciation and amortization	1,390,550		1,423,603	2.4
General and administrative	37,268		42,508	14.1
Depreciation and amortization	51,081		49,939	(2.2)
Total costs and expenses	1,478,899		1,516,050	2.5
Other operating income	15,125		726	N/M
Income from operations	120,967		159,204	31.6
Other income and expense:				
Equity in earnings of unconsolidated subsidiaries	6,167		10,501	70.3
Interest expense	 (41,052)		(48,997)	19.4
Income before income taxes	86,082		120,708	40.2
Income tax expense	 19,820		28,848	45.5
Net income	66,262		91,860	38.6
Less: Net income attributable to non-controlling interests	 11,055		13,623	23.2
Net income attributable to Select Medical	\$ 55,207	\$	78,237	41.7 %
Basic and diluted earnings per common share:(1)	\$ 0.43	\$	0.61	

⁽¹⁾ Refer to table III for calculation of earnings per common share.

N/M Not meaningful

II. Condensed Consolidated Statements of Operations For the Six Months Ended June 30, 2022 and 2023

(In thousands, except per share amounts, unaudited)

	2022	2023	% Change
Revenue	\$ 3,184,288	\$ 3,339,508	4.9 %
Costs and expenses:			
Cost of services, exclusive of depreciation and amortization	2,797,560	2,842,422	1.6
General and administrative	74,781	84,787	13.4
Depreciation and amortization	102,120	102,364	0.2
Total costs and expenses	2,974,461	3,029,573	1.9
Other operating income	15,125	726	N/M
Income from operations	224,952	310,661	38.1
Other income and expense:			
Equity in earnings of unconsolidated subsidiaries	11,564	19,057	64.8
Interest expense	(76,566)	(97,568)	27.4
Income before income taxes	159,950	232,150	45.1
Income tax expense	37,762	55,033	45.7
Net income	122,188	177,117	45.0
Less: Net income attributable to non-controlling interests	17,864	28,075	57.2
Net income attributable to Select Medical	\$ 104,324	\$ 149,042	42.9 %
Basic and diluted earnings per common share:(1)	\$ 0.79	\$ 1.17	

⁽¹⁾ Refer to table III for calculation of earnings per common share.

N/M Not meaningful

III. Earnings per Share

For the Three and Six Months Ended June 30, 2022 and 2023

(In thousands, except per share amounts, unaudited)

Select Medical's capital structure includes common stock and unvested restricted stock awards. To compute earnings per share ("EPS"), Select Medical applies the two-class method because its unvested restricted stock awards are participating securities which are entitled to participate equally with its common stock in undistributed earnings.

The following table sets forth the net income attributable to Select Medical, its common shares outstanding, and its participating securities outstanding for the three and six months ended June 30, 2022 and 2023:

	Basic and Diluted EPS									
	Three Months Ended June 30,				Six Months Ended June 30,					
		2022		2023		2022		2023		
Net income	\$	66,262	\$	91,860	\$	122,188	\$	177,117		
Less: net income attributable to non-controlling interests		11,055		13,623		17,864	_	28,075		
Net income attributable to Select Medical		55,207		78,237		104,324		149,042		
Less: net income attributable to participating securities		1,920		2,877		3,558	_	5,449		
Net income attributable to common shares	\$	53,287	\$	75,360	\$	100,766	\$	143,593		

The following tables set forth the computation of EPS under the two-class method for the three and six months ended June 30, 2022 and 2023:

		Three Months Ended June 30,									
			2022					2023			
	Net Income Allocation		Shares ⁽¹⁾		asic and luted EPS	Net Income Allocation		Shares ⁽¹⁾		asic and uted EPS	
			(in th	ousa	nds, except	for p	er share amo	unts)			
Common shares	\$	53,287	124,897	\$	0.43	\$	75,360	122,634	\$	0.61	
Participating securities		1,920	4,500	\$	0.43		2,877	4,681	\$	0.61	
Total	\$	55,207				\$	78,237				

			Si	x Months E	Ended	l June 30,			
		2022					2023		
	t Income llocation	Shares ⁽¹⁾	Basic and Diluted EPS		Net Income Allocation		Shares ⁽¹⁾	Basic and Diluted EPS	
		(in th	ousai	ıds, except	for p	er share amo	ounts)		
Common shares	\$ 100,766	126,942	\$	0.79	\$	143,593	122,594	\$	1.17
Participating securities	3,558	4,482	\$	0.79		5,449	4,652	\$	1.17
Total	\$ 104,324				\$	149,042			

⁽¹⁾ Represents the weighted average share count outstanding during the period.

IV. Condensed Consolidated Balance Sheets

(In thousands, unaudited)

	Decei	mber 31, 2022	June 30, 2023		
Assets					
Current Assets:					
Cash and cash equivalents	\$	97,906	\$	101,167	
Accounts receivable		941,312		964,680	
Other current assets		232,095		238,637	
Total Current Assets		1,271,313		1,304,484	
Operating lease right-of-use assets		1,169,740		1,182,839	
Property and equipment, net		1,001,440		1,004,430	
Goodwill		3,484,200		3,486,050	
Identifiable intangible assets, net		351,662		346,733	
Other assets		386,938		377,333	
Total Assets	\$	7,665,293	\$	7,701,869	
Liabilities and Equity					
Current Liabilities:					
Payables and accruals	\$	874,016	\$	889,490	
Current operating lease liabilities		236,784		241,517	
Current portion of long-term debt and notes payable		44,351		57,205	
Total Current Liabilities		1,155,151		1,188,212	
Non-current operating lease liabilities		1,008,394		1,021,314	
Long-term debt, net of current portion		3,835,211		3,695,341	
Non-current deferred tax liability		169,793		155,925	
Other non-current liabilities		106,137		105,123	
Total Liabilities		6,274,686		6,165,915	
Redeemable non-controlling interests		34,043		34,375	
Total equity		1,356,564		1,501,579	
Total Liabilities and Equity	\$	7,665,293	\$	7,701,869	

V. Condensed Consolidated Statements of Cash Flows For the Three Months Ended June 30, 2022 and 2023 (In thousands, unaudited)

		2022	2023		
Operating activities					
Net income	\$	66,262	\$ 91,860		
Adjustments to reconcile net income to net cash provided by operating activities:					
Distributions from unconsolidated subsidiaries		3,654	6,275		
Depreciation and amortization		51,081	49,939		
Provision for expected credit losses		17	332		
Equity in earnings of unconsolidated subsidiaries		(6,167)	(10,501)		
Gain on sale or disposal of assets		(1,453)	(16)		
Stock compensation expense		8,946	10,326		
Amortization of debt discount, premium and issuance costs		565	609		
Deferred income taxes		(2,385)	(8,275)		
Changes in operating assets and liabilities, net of effects of business combinations:					
Accounts receivable		19,794	32,262		
Other current assets		(309)	5,745		
Other assets		(1,411)	1,814		
Accounts payable and accrued expenses		47,478	54,468		
Government advances		(14,391)	_		
Net cash provided by operating activities	'	171,681	234,838		
Investing activities					
Business combinations, net of cash acquired		(14,055)	(7,335)		
Purchases of property, equipment, and other assets		(46,332)	(59,514)		
Investment in businesses		(3,653)	_		
Proceeds from sale of assets		5,277	36		
Net cash used in investing activities		(58,763)	(66,813)		
Financing activities					
Borrowings on revolving facilities		285,000	210,000		
Payments on revolving facilities		(275,000)	(325,000)		
Borrowings of other debt		1,700	850		
Principal payments on other debt		(7,686)	(15,203)		
Dividends paid to common stockholders		(16,108)	(15,924)		
Repurchase of common stock		(126,947)	(1,506)		
Increase (decrease) in overdrafts		(3,447)	257		
Proceeds from issuance of non-controlling interests		1,726	12,081		
Distributions to and purchases of non-controlling interests		(8,368)	(16,116)		
Net cash used in financing activities		(149,130)	(150,561)		
Net increase (decrease) in cash and cash equivalents		(36,212)	17,464		
Cash and cash equivalents at beginning of period		130,881	83,703		
Cash and cash equivalents at end of period	\$	94,669	\$ 101,167		
Supplemental information					
Cash paid for interest, excluding amounts received of \$103 and \$20,465 under interest rate cap contract	\$	20,700	\$ 49,050		
Cash paid for taxes		15,500	42,419		

VI. Condensed Consolidated Statements of Cash Flows For the Six Months Ended June 30, 2022 and 2023 (In thousands, unaudited)

	2022	2023		
Operating activities				
Net income	\$ 122,188	\$ 177,117		
Adjustments to reconcile net income to net cash provided by operating activities:				
Distributions from unconsolidated subsidiaries	11,140	,		
Depreciation and amortization	102,120	102,364		
Provision for expected credit losses	111	761		
Equity in earnings of unconsolidated subsidiaries	(11,564	, , , ,		
Gain on sale or disposal of assets	(1,476			
Stock compensation expense	17,769	20,508		
Amortization of debt discount, premium and issuance costs	1,123			
Deferred income taxes	(1,965	(10,876)		
Changes in operating assets and liabilities, net of effects of business combinations:				
Accounts receivable	(32,431	(23,135)		
Other current assets	(2,128	(5,997)		
Other assets	1,275	5,472		
Accounts payable and accrued expenses	49,175	29,129		
Government advances	(77,319) —		
Net cash provided by operating activities	178,018	286,278		
Investing activities				
Business combinations, net of cash acquired	(19,241	(7,732)		
Purchases of property, equipment, and other assets	(93,177	(118,399)		
Investment in businesses	(6,990	(9,800)		
Proceeds from sale of assets	5,314	56		
Net cash used in investing activities	(114,094	(135,875)		
Financing activities				
Borrowings on revolving facilities	565,000	435,000		
Payments on revolving facilities	(375,000	(535,000)		
Borrowings of other debt	17,494	22,298		
Principal payments on other debt	(16,874	(26,373)		
Dividends paid to common stockholders	(32,799	(31,821)		
Repurchase of common stock	(178,623	(1,506)		
Decrease in overdrafts	(11,055	(467)		
Proceeds from issuance of non-controlling interests	6,955	14,812		
Distributions to and purchases of non-controlling interests	(18,663	(24,085)		
Net cash used in financing activities	(43,565	(147,142)		
Net increase in cash and cash equivalents	20,359	3,261		
Cash and cash equivalents at beginning of period	74,310	97,906		
Cash and cash equivalents at end of period	\$ 94,669	\$ 101,167		
Supplemental information				
Cash paid for interest, excluding amounts received of \$103 and \$38,284 under the interest rate cap contract	\$ 74,217	\$ 133,581		
Cash paid for taxes	16,423			
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VII. Key Statistics For the Three Months Ended June 30, 2022, and 2023 (unaudited)

Critical Illness Recovery Hospital Number of hospitals operated – end of periodi ^(a) 105 108 Revenue (,000) \$ 545,908 \$ 575,901 5.3 % Number of patient days ^{(b)(c)} 273,133 276,366 1.2 % Number of admissions ^{(b)(d)} 8,806 8,925 1.4 % Revenue per patient days ^{(b)(c)} 6,7 % 6.8 % 1.5 % Occupancy rate ^{(b)(f)} 6,7 % 6.8 % 1.5 % Occupancy rate ^{(b)(f)} 6,7 % 6.5,496 227.2 % Adjusted EBITDA (,000) 20,10 6.5,496 227.2 % Adjusted EBITDA margin 31 32 2 Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of patient days ^{(b)(c)} 8,745 \$ 54,085 9.7 % Revenue (,000) \$ 49,845 \$ 54,089		 2022		2023	% Change
Revenue (,000) \$ 545,908 \$ 575,091 5.3 % Number of patient days (1,000) 273,133 276,366 1.2 % Number of admissions (1,000) 8,806 8,205 1.4 % Revenue per patient day (1,000) 1,987 2,076 4.5 % Adjusted EBITDA (1,000) 20,019 65,496 227.2 % Adjusted FBITDA margin 31 32 11.4 % Revenue (0,000) 228,887 240,856 5.2 % Number of patient days (1,000) 228,887 240,856 5.2 % Number of patient days (1,000) 228,887 240,856 5.2 % Number of patient days (1,000) 228,887 240,856 5.2 % Number of admissions (1,000) 2,088 2,008 4.1 % Number of admissions (1,000) 3,192 2,086 5.6 % Revenue per patient day (1,000) 49,845 34,869 9.7 % Adjusted EBITDA (1,000) 49,845 34,869 9.7 % Adjusted EBITDA (1,000) 2,827,288 302,972 5.5 % Number of	Critical Illness Recovery Hospital				
Number of patient days (**)(*) 273,133 276,366 1.2 % Number of admissions (**)(*) 8,806 8,925 1.4 % Revenue per patient days (**)(*) 1,987 2,076 4.5 % Occupancy rate (**)(*) 67.9 68 % 1.5 % Adjusted EBITDA (0,000) 20,019 \$65,496 227.2 % Adjusted EBITDA margin 3.1 32 ————————————————————————————————————	Number of hospitals operated – end of period ^(a)	105		108	
Number of admissions (Φ)(Φ) 8,806 8,925 1.4 % Revenue per patient day (Φ)(Φ) 3 1,987 \$ 2,076 4.5 % Occupancy rate (Φ)(Φ) 67 % 65.496 227.2 % Adjusted EBITDA (000) \$ 20,019 \$ 65.496 227.2 % Adjusted EBITDA margin 3 1.1 4 *** Rehabilitation Hospital Number of hospitals operated—end of period (Φ) 3 1 32 Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days (Φ)(Φ) 7,450 7,865 5.6 % Number of admissions (Φ)(Φ) 7,450 7,865 5.6 % Number of admissions (Φ)(Φ) 7,450 7,865 5.6 % Number of admissions (Φ)(Φ) 84,845 \$ 2,008 4.1 % Occupancy rate (Φ)(Φ) 84,845 \$ 34,689 9.7 % Adjusted EBITDA (,000) \$ 49,845 \$ 34,689 9.7 % Number of clinics operated – end of period (Φ) 1,920 1,944 Revenue (,000) \$ 287,528 \$ 302,972 5.5 % <	Revenue (,000)	\$ 545,908	\$	575,091	5.3 %
Revenue per patient day ^{(h)(e)} \$ 1,987 \$ 2,076 4.5 % Occupancy rate ^{(h)(f)} 68 % 1.5 % Adjusted EBITDA (000) \$ 20,019 \$ 65,496 227.2 % Adjusted EBITDA margin 3.7 % 11.4 % ************************************	Number of patient days ^{(b)(c)}	273,133		276,366	1.2 %
Occupancy rate θνθ0 66 % 68 % 1.5 % Adjusted EBITDA (,000) \$ 20,019 \$ 65,496 227.2 % Adjusted EBITDA margin 3.7 % 11.4 % Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days θν60 108,812 109,680 0.8 % Number of admissions θν60 7,450 7,865 5.6 % Revenue per patient days θν60 8 6 % 8 4 % (2.3)% Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabiliation Number of clinics operated – end of period ^(a) 1 920 1,944 Working days ^(a) 6 4 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits (θν6) 2,450,912 2,720,490 11.0 % Revenue per visit (θν6) \$ 103 \$ 100 2,90% Adjusted EBITDA (,000) \$ 33,601 <td>Number of admissions^{(b)(d)}</td> <td>8,806</td> <td></td> <td>8,925</td> <td>1.4 %</td>	Number of admissions ^{(b)(d)}	8,806		8,925	1.4 %
Adjusted EBITDA (,000) \$ 20,019 \$ 65,496 227.2 % Adjusted EBITDA margin 3.7 % \$ 11.4 % Revabilitation Hospital Burner of hospitals operated – end of period ^(a) 3 1 3 2 Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of admissions ^{(b)(d)} 7,455 7,655 5.6 % Revenue per patient days ^{(b)(c)} 8 19,288 \$ 2,008 4.1 % Occupancy rate ^{(b)(f)} 8 49,845 \$ 54,689 9.7 % Adjusted EBITDA (,000) 4 98,45 \$ 54,689 9.7 % Adjusted EBITDA margin 1,920 1,944 Working days ^(g) 6 4 6 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visits ^{(b)(h)} 3 13,0 3 2,850 2.2 % Adjusted EBITDA (,000) \$ 33,61 \$ 32,850 2.2 % Adjusted EBITDA	Revenue per patient day ^{(b)(e)}	\$ 1,987	\$	2,076	4.5 %
Adjusted EBITDA margin 3.7 % 11.4 % Rehabilitation Hospital 31 32 Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days ^(h/c) 108,812 109,680 0.8 % Number of admissions (h/d) 7,450 7,865 5.6 % Revenue per patient days ^(h/c) 8 1,928 2,008 4.1 % Occupancy rate (h/d) 8 49,845 \$ 54,689 9.7 % Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Usual EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Working days (s) 4 6 4 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits (h/h) \$ 245,912 \$ 2,720,490 11.0 % Revenue per visit (h/h) \$ 33,601 \$ 32,850 (2.2 % Adjusted EBITDA (,000) \$ 33,601 \$ 3,850 (2.2 %	Occupancy rate ^{(b)(f)}	67 %)	68 %	1.5 %
Number of hospitals operated – end of period(a) 31 32 32 32 32 32 32 32	Adjusted EBITDA (,000)	\$ 20,019	\$	65,496	227.2 %
Number of hospitals operated – end of period ^(a) 31 32 Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of admissions ^{(b)(d)} 7,450 7,865 5.6 % Revenue per patient days ^{(b)(c)} 8 1,928 2,008 4.1 % Occupancy rate ^{(b)(f)} 86 % 84 % (2,3)% Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 6 6 4 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visitis ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(i)} 3 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period ^(b) 518 540 <	Adjusted EBITDA margin	3.7 %)	11.4 %	
Revenue (,000) \$ 228,887 \$ 240,856 5.2 % Number of patient days ^{(b)(c)} 108,812 109,680 0.8 % Number of admissions ^{(b)(d)} 7,450 7,865 5.6 % Revenue per patient days ^{(b)(c)} \$ 1,928 \$ 2,008 4.1 % Occupancy rate ^{(b)(f)} 86 % 84 % 2,30% Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) 287,258 302,972 5.5 % Number of visits ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(l)} 3 33,601 32,850 2,29% Adjusted EBITDA margin 518 540 Concentra 518 540 Working days ^(g) 51 54 Kevenue (,000) 518 540 Working days ^(g) 54 64 Revenue (,000) 441,357 <td>Rehabilitation Hospital</td> <td></td> <td></td> <td></td> <td></td>	Rehabilitation Hospital				
Number of patient days (b)(c) 108,812 109,680 0.8 % Number of admissions (b)(d) 7,450 7,865 5.6 % Revenue per patient day (b)(e) \$1,928 2,008 4.1 % Occupancy rate (b)(f) 86 % 84 % (2.3)% Adjusted EBITDA (,000) \$49,845 \$54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Cutpatient Rehabilitation Number of clinics operated – end of period (a) 1,920 1,944 Working days (a) 64 64 Revenue (,000) \$287,258 \$302,972 5.5 % Number of visits (b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit (b)(i) \$133,601 \$32,850 (2.2)% Adjusted EBITDA (,000) \$33,601 \$32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period (b) \$18 54 Working days (a) \$46 64 64 Revenue (,000) </td <td>Number of hospitals operated – end of period^(a)</td> <td>31</td> <td></td> <td>32</td> <td></td>	Number of hospitals operated – end of period ^(a)	31		32	
Number of admissions (b)(d) 7,450 7,865 5.6 % Revenue per patient day (b)(e) \$ 1,928 2,008 4.1 % Occupancy rate (b)(f) 86 % 84 % (2.3)% Adjusted EBITDA (,000) \$ 49,845 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated – end of period(a) 1,920 1,944 Revenue (,000) 287,258 \$ 302,972 5.5 % Number of visits (b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit (b)(i) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Voncentra \$ 11.7 % 10.8 % Working days(g) 5 18 540 Working days(g) 5 441,357 467,079 5.8 % Number of visits(b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit(b)(i) 3,214,512 3,267,894	Revenue (,000)	\$ 228,887	\$	240,856	5.2 %
Revenue per patient day ^{(b)(e)} \$ 1,928 \$ 2,008 4.1 % Occupancy rate ^{(b)(f)} 86 % 84 % (2.3)% Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(h)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)}	Number of patient days ^{(b)(c)}	108,812		109,680	0.8 %
Occupancy rate(b)(f) 86 % 84 % (2.3)% Adjusted EBITDA (,000) 49,845 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated − end of period(a) 1,920 1,944 Working days(a) 64 64 Revenue (,000) 287,258 302,972 5.5 % Number of visits(b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit(b)(a) 310,361 32,850 (2.2)% Adjusted EBITDA (,000) 33,601 32,850 (2.2)% Adjusted EBITDA margin 518 540 Vorking days(a) 64 64 Revenue (,000) \$41,357 467,079 5.8 % Number of visits(b)(h) 3,214,512 3,267,894 1,7 % Revenue per visit(b)(i) 3,214,512 3,267,894 1,7 % Revenue per visit(b)(i) 3,214,512 3,267,894 1,7 % Revenue per visit(b)(i) 3,212,71 134 5,5 % <	Number of admissions ^{(b)(d)}	7,450		7,865	5.6 %
Adjusted EBITDA (,000) \$ 49,845 \$ 54,689 9.7 % Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(i)} \$ 103 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visitt ^{(b)(i)} 3 127 134 5.5 % Adjusted EBITDA (,000) 92,607 100,391 8.4 %	Revenue per patient day ^{(b)(e)}	\$ 1,928	\$	2,008	4.1 %
Adjusted EBITDA margin 21.8 % 22.7 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(i)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(i)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Occupancy rate ^{(b)(f)}	86 %	,	84 %	(2.3)%
Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(i)} \$ 103 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 100,391 8.4 %	Adjusted EBITDA (,000)	\$ 49,845	\$	54,689	9.7 %
Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits ^{(b)(h)} 2,450,912 2,720,490 11.0 % Revenue per visit ^{(b)(i)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Adjusted EBITDA margin	21.8 %)	22.7 %	
Working days(g) 64 64 Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits(b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit(b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period(b) 518 540 Working days(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits(b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit(b)(i) \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Outpatient Rehabilitation				
Revenue (,000) \$ 287,258 \$ 302,972 5.5 % Number of visits(b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit(b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period(b) 518 540 Working days(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits(b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit(b)(i) \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Number of clinics operated – end of period ^(a)	1,920		1,944	
Number of visits (b)(h) 2,450,912 2,720,490 11.0 % Revenue per visit (b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period (b) 518 540 Working days (g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits (b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit (b)(i) \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Working days ^(g)	64		64	
Revenue per visit(b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period(b) 518 540 Working days(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits(b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit(b)(i) \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Revenue (,000)	\$ 287,258	\$	302,972	5.5 %
Adjusted EBITDA (,000) \$ 33,601 \$ 32,850 (2.2)% Adjusted EBITDA margin 11.7 % 10.8 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Number of visits ^{(b)(h)}	2,450,912		2,720,490	11.0 %
Adjusted EBITDA margin 11.7 % 10.8 % Concentra 518 540 Working days ^(g) 64 64 64 Revenue (,000) \$ 441,357 \$ 467,079 \$ 5.8 % 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 \$ 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Revenue per visit ^{(b)(i)}	\$ 103	\$	100	(2.9)%
Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Adjusted EBITDA (,000)	\$ 33,601	\$	32,850	(2.2)%
Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Adjusted EBITDA margin	11.7 %	,	10.8 %	
Working days ^(g) 64 64 Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Concentra				
Revenue (,000) \$ 441,357 \$ 467,079 5.8 % Number of visits ^{(b)(h)} 3,214,512 3,267,894 1.7 % Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Number of centers operated – end of period ^(b)	518		540	
Number of visits(b)(h) 3,214,512 3,267,894 1.7 % Revenue per visit(b)(i) \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Working days ^(g)	64		64	
Revenue per visit ^{(b)(i)} \$ 127 \$ 134 5.5 % Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Revenue (,000)	\$ 441,357	\$	467,079	5.8 %
Adjusted EBITDA (,000) \$ 92,607 \$ 100,391 8.4 %	Number of visits ^{(b)(h)}	3,214,512		3,267,894	1.7 %
	Revenue per visit ^{(b)(i)}	\$ 127	\$	134	
	Adjusted EBITDA (,000)	\$ 92,607	\$	100,391	8.4 %
	Adjusted EBITDA margin	21.0 %	,	21.5 %	

- (a) Includes managed locations.
- (b) Excludes managed locations. For purposes of the Concentra segment, onsite clinics are excluded.
- (c) Each patient day represents one patient occupying one bed for one day during the periods presented.
- (d) Represents the number of patients admitted to Select Medical's hospitals during the periods presented.
- (e) Represents the average amount of revenue recognized for each patient day. Revenue per patient day is calculated by dividing patient service revenues, excluding revenues from certain other ancillary and outpatient services provided at Select Medical's hospitals, by the total number of patient days.
- (f) Represents the portion of our hospitals being utilized for patient care during the periods presented. Occupancy rate is calculated using the number of patient days, as presented above, divided by the total number of bed days available during the period. Bed days available is derived by adding the daily number of available licensed beds for each of the periods presented.
- (g) Represents the number of days in which normal business operations were conducted during the periods presented.
- (h) Represents the number of visits in which patients were treated at Select Medical's outpatient rehabilitation clinics and Concentra centers during the periods presented. COVID-19 screening and testing services provided by our Concentra segment are not included in these figures.
- (i) Represents the average amount of revenue recognized for each patient visit. Revenue per visit is calculated by dividing patient service revenue, excluding revenues from certain other ancillary services, by the total number of visits. For purposes of this computation for the Concentra segment, patient service revenue does not include onsite clinics or revenues generated from COVID-19 screening and testing services.

VIII. Key Statistics For the Six Months Ended June 30, 2022, and 2023 (unaudited)

Critical Illness Recovery Hospital In 105 108 Number of hospitals operated – end of period ^(a) \$ 1,147,663 \$ 1,69,017 1.9 % Revenue (,000) \$ 1,147,663 \$ 16,169,017 0.1 % Number of patient days ^{(b)(c)} 562,350 563,112 0.1 % Number of admissions ^{(b)(d)} 18,263 18,363 0.5 % Revenue per patient days ^{(b)(c)} 6.9 % 2,032 2,067 1.7 % Occupancy rate ^{(b)(l)} 6.9 % 142,269 154.1 % Adjusted EBITDA (,000) \$ 55,96 142,269 154.1 % Adjusted EBITDA margin 3 1 3 2 154.1 % Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of patient days ^{(b)(c)} 212,614 218,047 2.6 % Number of admissions ^{(b)(d)} 14,632 15,523 6.1 % Revenue (,000) \$ 449,521 \$ 18,047 2.6 % Number of admissions ^{(b)(d)} 18,523 1.9 % 2.8 % Revenue per patient days ^{(b)(d)} 8 5 8 5 8 5 <td< th=""><th></th><th colspan="2"> 2022</th><th>2023</th><th>% Change</th></td<>		 2022		2023	% Change
Revenue (,000) \$ 1,147,663 \$ 1,169,017 1.9 % Number of patient days (Michician) 562,350 563,112 0.1 % Number of admissions (Michician) 18,263 18,363 0.5 % Revenue per patient day (Michician) 2,032 \$ 2,032 \$ 2,067 1.7 % Occupancy rate (Michician) 6 9 % 70 % 1.4 % Adjusted EBITDA (000) \$ 55,986 142,269 154.1 % Adjusted EBITDA margin 4.9 % 12.2 % 12.2 % Rehabilitation Hospital 31 32 1.8 % Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of patient days (Michician) 14,632 15,523 6.1 % Revenue per patient day (Michician) 14,632 15,523 6.1 % 6.8 % Revenue per patient day (Michician) 8 1,935 1,989 2.8 % 0.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 % 6.0 %	Critical Illness Recovery Hospital				
Number of patient days (h)(c) 562,350 563,112 0.1 % Number of admissions(h)(c) 18,263 18,363 0.5 % Revenue per patient days(h)(c) 8,2032 2,067 1.7 % Occupancy rate(h)(c) 6,59,86 142,269 154.1 % Adjusted EBITDA (000) 55,986 142,269 154.1 % Adjusted EBITDA margin 4,9 % 12.2 % Revenue (000) 449,521 \$ 472,318 5.1 % Number of patient days (h)(c) 212,614 218,047 2.6 % Number of admissions(h)(d) 14,632 15,523 6.1 % Revenue per patient days (h)(c) 212,614 218,047 2.6 % Number of admissions(h)(d) 14,632 15,523 6.1 % Revenue per patient days (h)(e) 212,614 218,047 2.8 % Occupancy rate(h)(f) 85 % 85 % 0.0 % Adjusted EBITDA (ays)(h) 1,920 1,948 1.2 % Working days(h) 1,920 1,944 1.2 % Revenue (,000) 559,198 </td <td>Number of hospitals operated – end of period^(a)</td> <td>105</td> <td></td> <td>108</td> <td></td>	Number of hospitals operated – end of period ^(a)	105		108	
Number of admissions (bild) 18,263 18,363 0.5 % Revenue per patient day (bild) \$ 2,032 \$ 2,067 1.7 % Occupancy rate (bild) 69 % 70 % 14.4 % Adjusted EBITDA (,000) \$ 5,986 142,269 154.1 % Adjusted EBITDA margin 3.4 % 12.2 % 12.2 % Retabilitation Hospital Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of hospitals operated – end of period (bild) 212,614 218,047 2.6 % Number of admissions (bild) 14,632 15,523 6.1 % Number of admissions (bild) 14,632 15,523 6.1 % Revenue per patient day (bild) 21,945 10,905 2.8 % Occupancy rate (bild) 8 5 % 8 5 % 0.0 % Adjusted EBITDA (,000) \$ 92,224 101,905 10.5 % Adjusted EBITDA margin 1,920 1,944 Working days (bild) 1,949 5,987,5 7.1 % Number of clinics operated – end of period (bild) 4,760,998 5		\$ 1,147,663	\$	1,169,017	1.9 %
Revenue per patient day ^{(b)(c)} \$ 2,032 \$ 2,067 1.7 % Occupancy rate ^{(b)(f)} 69 % 70 % 1.4 % Adjusted EBITDA (1000) \$ 55,986 \$ 142,269 154.1 % Adjusted EBITDA margin 4.9 % 12.2 % ************************************	Number of patient days ^{(b)(c)}	562,350		563,112	0.1 %
Occupancy rate ^{(b)(f)} 69 % 70 % 1.4 % Adjusted EBITDA (,000) \$55,986 \$142,269 154.1 % Adjusted EBITDA margin 4.9 % 12.2 % Rehabilitation Hospital Number of hospitals operated – end of period ^(a) 31 32 Revenue (,000) \$449,521 \$472,318 5.1 % Number of patient days ^{(b)(c)} 212,614 218,047 2.6 % Number of admissions ^{(b)(d)} 14,632 15,523 6.1 % Revenue per patient days ^{(b)(c)} 8.1 y35 1,989 2.8 % Occupancy rate ^{(b)(f)} 8.5 % 85 % 0.0 % Adjusted EBITDA (,000) 82,224 101,905 10.5 % Adjusted EBITDA margin 20,25 216.8 218.8 Occupancy rate ^{(b)(f)} 1,920 1,944 1.0 % Working days ^(g) 128 1,924 1.0 % Working days ^(g) 1,920 1,944 1.0 % Working days ^(g) 3,57,60 1,25 % 1.0 % Revenue per visiti ^{(b)(f)} <td>Number of admissions^{(b)(d)}</td> <td>18,263</td> <td></td> <td>18,363</td> <td>0.5 %</td>	Number of admissions ^{(b)(d)}	18,263		18,363	0.5 %
Adjusted EBITDA (,000) \$ 55,986 \$ 142,269 154.1 % Adjusted EBITDA margin 4.9 % 12.2 % 12.2 % Revalued EBITDA margin 4.9 % 12.2 % 12.2 % Revalue (,000) 3 1 3 2 3 1 5.1 % 6.0 %		\$ 2,032	\$	2,067	1.7 %
Adjusted EBITDA margin 4.9 % 12.2 % Rehabilitation Hospital Number of hospitals operated – end of period ^(a) 31 32 Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of patient days ^{(b)(c)} 212,614 218,047 2.6 % Number of admissions (b)(d) 14,632 15,523 6.1 % Revenue per patient days ^{(b)(c)} 8 1935 1,989 2.8 % Revenue per patient days ^{(b)(c)} 8 5 % 1,989 2.8 % Cocupancy rate ^{(b)(f)} 8 5 % 1,989 2.8 % Occupancy rate (b)(f) 8 5 % 1,989 2.8 % Occupancy rate (b)(f) 8 5 % 10,900 10.5 % Adjusted EBITDA (,000) 9 2,224 101,905 10.5 % Outpatient Rehabilitation 128 128 128 Revenue (,000) 1,920 1,944 1,944 Working days ^(g) 5,58,75 7,1 % Revenue (,000) 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} <t< td=""><td>Occupancy rate^{(b)(f)}</td><td>69 %</td><td>,)</td><td>70 %</td><td>1.4 %</td></t<>	Occupancy rate ^{(b)(f)}	69 %	,)	70 %	1.4 %
Number of hospitals operated – end of period ^(a) 31 32 32 32 32 32 33 33	Adjusted EBITDA (,000)	\$ 55,986	\$	142,269	154.1 %
Number of hospitals operated – end of period ^(a) 31 32 Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of patient days ^{(b)(c)} 212,614 218,047 2.6 % Number of admissions ^{(b)(d)} 14,632 15,523 6.1 % Revenue per patient days ^{(b)(c)} 8 1,935 1,989 2.8 % Occupancy rate ^{(b)(f)} 8 5 85 0.0 % Adjusted EBITDA (,000) \$ 92,224 \$ 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % Outpatient Rehabilitation 1,920 1,944 Number of clinics operated – end of period ^(a) 1,28 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(h)} 5 60,197 63,049 4.7 % Adjusted EBITDA (,000) 5 60,197 63,049 4.7 % Working days ^(a) 12.8 12.8	Adjusted EBITDA margin	4.9 %	ò	12.2 %	
Revenue (,000) \$ 449,521 \$ 472,318 5.1 % Number of patient days (b)(c) 212,614 218,047 2.6 % Number of admissions (b)(d) 14,632 15,523 6.1 % Revenue per patient day (b)(e) \$ 1,935 1,989 2.8 % Occupancy rate (b)(f) 85 % 85 % 0.0 % Adjusted EBITDA (,000) \$ 92,224 \$ 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % 21.6 % Outpatient Rehabilitation 1,920 1,944 4.7 % Working days (g) 128 128 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % 7.1 % Number of visits (b)(h) 4,760,998 5,357,260 12.5 % Revenue per visit (b)(f) \$ 103 100 2.9 % Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Concentra 128 54 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visit	Rehabilitation Hospital				
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Number of admissions (b)(d) 14,632 15,523 6.1 % Revenue per patient day (b)(e) \$ 1,935 1,989 2.8 % Occupancy rate (b)(f) 85 % 85 % 0.0 % Adjusted EBITDA (000) \$ 92,224 \$ 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % Cutpatient Rehabilitation Number of clinics operated – end of period (a) 1,920 1,944 Working days (a) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits (b)(b) 4,760,998 5,357,260 12.5 % Revenue per visit (b)(i) \$ 103 100 2.90% Adjusted EBITDA (,000) \$ 60,197 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Working days (a) 128 128 Working days (a) 128 128 Revenue (,000) \$ 864,780 923,377 6.8 % Number of visits (b)(h) 6,331,410 6,485,839 2.4 % <td< td=""><td>Revenue (,000)</td><td>\$ 449,521</td><td>\$</td><td>472,318</td><td>5.1 %</td></td<>	Revenue (,000)	\$ 449,521	\$	472,318	5.1 %
Revenue per patient day ^{(b)(e)} \$ 1,935 1,989 2.8 % Occupancy rate ^{(b)(f)} 85 % 85 % 0.0 % Adjusted EBITDA (,000) \$ 92,224 \$ 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} \$ 103 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 8 84,780 \$ 923,377 6.8 % Revenue per visit ^{(b)(i)}	Number of patient days ^{(b)(c)}	212,614		218,047	2.6 %
Occupancy rate (b)(f) 85 % 85 % 0.0 % Adjusted EBITDA (,000) 92,224 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % 10.5 % Outpatient Rehabilitation 1,920 1,944 128	Number of admissions ^{(b)(d)}	14,632		15,523	6.1 %
Adjusted EBITDA (,000) \$ 92,224 \$ 101,905 10.5 % Adjusted EBITDA margin 20.5 % 21.6 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Working days ^(g) 128 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Revenue per patient day ^{(b)(e)}	\$ 1,935	\$	1,989	2.8 %
Adjusted EBITDA margin 20.5 % 21.6 % Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Vorking days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} \$ 31,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Occupancy rate ^{(b)(f)}	85 %	,)	85 %	0.0 %
Outpatient Rehabilitation Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} \$ 103 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Vorking days ^(g) 128 540 Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 194,139 6.6 %	Adjusted EBITDA (,000)	\$ 92,224	\$	101,905	10.5 %
Number of clinics operated – end of period ^(a) 1,920 1,944 Working days ^(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits ^{(b)(h)} 4,760,998 5,357,260 12.5 % Revenue per visit ^{(b)(i)} \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Adjusted EBITDA margin	20.5 %	21.6 %		
Working days(g) 128 128 Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits(b)(h) 4,760,998 5,357,260 12.5 % Revenue per visit(b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period(b) 518 540 Working days(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits(b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit(b)(i) \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Outpatient Rehabilitation				
Revenue (,000) \$ 559,198 \$ 598,875 7.1 % Number of visits(b)(h) 4,760,998 5,357,260 12.5 % Revenue per visit(b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Vorking days(g) 518 540 Working days(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits(b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit(b)(i) \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 194,139 6.6 %	Number of clinics operated – end of period ^(a)	1,920		1,944	
Number of visits (b)(h) 4,760,998 5,357,260 12.5 % Revenue per visit (b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period(b) 518 540 Working days(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits(b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit(b)(i) \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Working days ^(g)	128		128	
Revenue per visit (b)(i) \$ 103 \$ 100 (2.9)% Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period (b) 518 540 Working days (g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits (b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit (b)(i) \$ 126 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Revenue (,000)	\$ 559,198	\$	598,875	7.1 %
Adjusted EBITDA (,000) \$ 60,197 \$ 63,049 4.7 % Adjusted EBITDA margin 10.8 % 10.5 % Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Number of visits ^{(b)(h)}	4,760,998		5,357,260	12.5 %
Adjusted EBITDA margin 10.8 % 10.5 % Concentra State of Concentra of Conters operated – end of period (b) 518 540 Working days (g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits (b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit (b)(i) \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Revenue per visit ^{(b)(i)}	\$ 103	\$	100	(2.9)%
Concentra Number of centers operated – end of period ^(b) 518 540 Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Adjusted EBITDA (,000)	\$ 60,197	\$	63,049	4.7 %
Number of centers operated – end of period(b) 518 540 Working days(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits(b)(h) 6,331,410 6,485,839 2.4 % Revenue per visit(b)(i) \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Adjusted EBITDA margin	10.8 %	,)	10.5 %	
Working days ^(g) 128 128 Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Concentra				
Revenue (,000) \$ 864,780 \$ 923,377 6.8 % Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Number of centers operated – end of period ^(b)	518		540	
Number of visits ^{(b)(h)} 6,331,410 6,485,839 2.4 % Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Working days ^(g)	128		128	
Revenue per visit ^{(b)(i)} \$ 126 \$ 134 6.3 % Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Revenue (,000)	\$ 864,780	\$	923,377	6.8 %
Adjusted EBITDA (,000) \$ 182,076 \$ 194,139 6.6 %	Number of visits ^{(b)(h)}	6,331,410		6,485,839	2.4 %
	Revenue per visit ^{(b)(i)}	\$ 126	\$	134	6.3 %
Adjusted EBITDA margin 21.1 % 21.0 %	Adjusted EBITDA (,000)	\$ 182,076	\$	194,139	6.6 %
	Adjusted EBITDA margin	21.1 %	,)	21.0 %	

- (a) Includes managed locations.
- (b) Excludes managed locations. For purposes of the Concentra segment, onsite clinics are excluded.
- (c) Each patient day represents one patient occupying one bed for one day during the periods presented.
- (d) Represents the number of patients admitted to Select Medical's hospitals during the periods presented.
- (e) Represents the average amount of revenue recognized for each patient day. Revenue per patient day is calculated by dividing patient service revenues, excluding revenues from certain other ancillary and outpatient services provided at Select Medical's hospitals, by the total number of patient days.
- (f) Represents the portion of our hospitals being utilized for patient care during the periods presented. Occupancy rate is calculated using the number of patient days, as presented above, divided by the total number of bed days available during the period. Bed days available is derived by adding the daily number of available licensed beds for each of the periods presented.
- (g) Represents the number of days in which normal business operations were conducted during the periods presented.
- (h) Represents the number of visits in which patients were treated at Select Medical's outpatient rehabilitation clinics and Concentra centers during the periods presented. COVID-19 screening and testing services provided by our Concentra segment are not included in these figures.
- (i) Represents the average amount of revenue recognized for each patient visit. Revenue per visit is calculated by dividing patient service revenue, excluding revenues from certain other ancillary services, by the total number of visits. For purposes of this computation for the Concentra segment, patient service revenue does not include onsite clinics or revenues generated from COVID-19 screening and testing services.

IX. Net Income to Adjusted EBITDA Reconciliation For the Three and Six Months Ended June 30, 2022 and 2023 (In thousands, unaudited)

The presentation of Adjusted EBITDA is important to investors because Adjusted EBITDA is commonly used as an analytical indicator of performance by investors within the healthcare industry. Adjusted EBITDA is used by management to evaluate financial performance and determine resource allocation for each of Select Medical's segments. Adjusted EBITDA is not a measure of financial performance under accounting principles generally accepted in the United States of America ("GAAP"). Items excluded from Adjusted EBITDA are significant components in understanding and assessing financial performance. Adjusted EBITDA should not be considered in isolation or as an alternative to, or substitute for, net income, income from operations, cash flows generated by operations, investing or financing activities, or other financial statement data presented in the consolidated financial statements as indicators of financial performance or liquidity. Because Adjusted EBITDA is not a measurement determined in accordance with GAAP and is thus susceptible to varying definitions, Adjusted EBITDA as presented may not be comparable to other similarly titled measures of other companies.

The following table reconciles net income to Adjusted EBITDA for Select Medical. Adjusted EBITDA is used by Select Medical to report its segment performance. Adjusted EBITDA is defined as earnings excluding interest, income taxes, depreciation and amortization, gain (loss) on early retirement of debt, stock compensation expense, gain (loss) on sale of businesses, and equity in earnings (losses) of unconsolidated subsidiaries.

	 Three Mon June		Six Months Ended June 30,				
	 2022		2023		2022		2023
Net income	\$ 66,262	\$	91,860	\$	122,188	\$	177,117
Income tax expense	19,820		28,848		37,762		55,033
Interest expense	41,052		48,997		76,566		97,568
Equity in earnings of unconsolidated subsidiaries	(6,167)		(10,501)		(11,564)		(19,057)
Income from operations	120,967		159,204		224,952		310,661
Stock compensation expense:							
Included in general and administrative	7,046		8,553		13,995		16,958
Included in cost of services	1,900		1,773		3,774		3,549
Depreciation and amortization	51,081		49,939		102,120		102,364
Adjusted EBITDA	\$ 180,994	\$	219,469	\$	344,841	\$	433,532
Critical illness recovery hospital	\$ 20,019	\$	65,496	\$	55,986	\$	142,269
Rehabilitation hospital	49,845		54,689		92,224		101,905
Outpatient rehabilitation	33,601		32,850		60,197		63,049
Concentra	92,607		100,391		182,076		194,139
Other ^(a)	(15,078)		(33,957)		(45,642)		(67,830)
Adjusted EBITDA	\$ 180,994	\$	219,469	\$	344,841	\$	433,532

⁽a) Other primarily includes general and administrative costs and other operating income, as discussed further above.

X. Net Income to Adjusted EBITDA and Earnings per Share to Adjusted Earnings per Share Reconciliations Business Outlook for the Year Ending December 31, 2023 (In millions, unaudited)

The following is a reconciliation of full year 2023 Adjusted EBITDA expectations as computed at the low and high points of the range to the closest comparable GAAP financial measure. Refer to table VI for the definition of Adjusted EBITDA and a discussion of Select Medical's use of Adjusted EBITDA in evaluating financial performance. Each item presented in the below table is an estimation of full year 2023 expectations.

	Range							
Non-GAAP Measure Reconciliation	L	ow	High					
Net income attributable to Select Medical	\$	227	\$	249				
Net income attributable to non-controlling interests		53		56				
Net income		280		305				
Income tax expense		89		97				
Interest expense		196		196				
Equity in earnings of unconsolidated subsidiaries		(39)		(42)				
Loss on early retirement of debt		15		15				
Income from operations		541		571				
Stock compensation expense		43		43				
Depreciation and amortization		211		211				
Adjusted EBITDA	\$	795	\$	825				

Adjusted earnings per share is not a measure of financial performance under GAAP. Adjusted earnings per share excludes the loss on early retirement of debt and related costs, and its related tax effects. Items excluded from adjusted earnings per share are significant components in understanding and assessing financial performance. Select Medical believes that the presentation of adjusted earnings per share is important to investors because it is reflective of the financial performance of our ongoing operations and provides better comparability of our results of operations between periods. Adjusted earnings per share should not be considered in isolation or as an alternative to, or substitute for, net income, cash flows generated by operations, investing or financing activities, or other financial statement data presented in the consolidated financial statements as indicators of financial performance or liquidity. Because adjusted earnings per share is not a measurement determined in accordance with GAAP and is thus susceptible to varying calculations, adjusted earnings per share as presented may not be comparable to other similarly titled measures of other companies.

The following table reconciles earnings per share on a fully diluted basis to adjusted earnings per share on a fully diluted basis.

	Range			
Non-GAAP Measure Reconciliation	Low		High	
Diluted earnings per share	\$	1.77	\$	1.94
Adjustments:				
Loss on early retirement of debt, net of tax		0.09		0.09
Adjusted earnings per share	\$	1.86	\$	2.03